

**Corporate programmes and projects updates – 31<sup>st</sup> March 2024 (Q4)**

**Status Key – Projects**

<b>R</b>	Red – The project has experienced some major issues. Plan – the go-live date has slipped, Cost – over or under budget by more than 20%, Scope – several of the expected benefits may not be realised.	<b>C</b>	Complete or Closed
<b>A</b>	Amber – The project has experienced some issues. Plan – has slipped but won't affect go-live date, Cost – over or under budget by less than 20%, Scope – one or more benefits may not be realised.	<b>N</b>	Not Started
<b>G</b>	Green – The project is on track (within the project tolerance)	<b>H</b>	On hold
<b>X</b>	No data available / data not requested due to stage	* Projects in the Concept stage will not usually have updates	

**Priorities Key**

<b>I</b>	An inclusive and Prosperous Local Economy (Economy)
<b>S</b>	A Sustainable District (Environmental)
<b>H</b>	Healthy and Happy Communities (Social)
<b>R</b>	A Co-operative, Kind and Responsible Council (Governance)

**An Inclusive and Prosperous Local Economy (Economy)**

Priority	Project Name	Update	Stage	Updated	Status		
					Plan	Cost	Scope
I	Heritage Action Project	Report to follow.	Delivery	-	X	X	X
I S	<a href="#">Canal Quarter Phase 3</a> (part of Canal Quarter programme)	Draft Lancaster Car Parking strategy approved by Cabinet 6 March and now out for public consultation – enabled release of Nelson Street site and is an important consideration for future release of Canal Quarter land. Appointment of preferred developer agreed for the Nelson Street Sustainable Housing development scheme for Exclusivity agreement moving towards formal developer agreement. Feasibility and site investigation work progressing on the Coopers Field (St Leonardsgate car park site) council led housing scheme. Development scheme for Heron / Works “Canalside” ongoing with developer Maple Grove. 1 Lodge Street refurbishment work progressing under Heritage Action Zone for Lancaster Musician’s Co-op. 113 St Leonardsgate refurbishment completed under Heritage Action Zone.	Delivery	23/04/24	G	G	G
I S	<a href="#">Our Future Coast</a>	Jenny Brown’s Point design committee held and viable designs came forward. Newsletter for the progress made winter 23/24 sent out. Successful training for Habitats regulations assessments attended.	Delivery	17/04/24	G	G	G
I	<a href="#">Fair Work Charter</a>	The charter has not created the traction expected by the launch to the Providers Networks. This is currently being reviewed and re-launched to the anchor network in May 24.	Delivery	08/04/24	A	G	G
I	1 Lodge Street Urgent Structural Repairs	Report to follow.	Delivery	-	X	X	X
I	<a href="#">Centenary House</a> (formerly reported on as Morecambe Co-op Building Renovation)	Successfully hit the Brownfield Land Release Fund deadline for a contractual commitment for the funded works by 31 March 2024. Complex refurbishment is in both the delivery and detailed design stages. The implementation of the Pre-Construction Services Agreement should be a series of investigation and design services that sets the scope of the main works. This is complicated by the need to undertake an enabling works package to facilitate the survey and design work. This package includes asbestos removal, propping of a badly corroded section of the steel superstructure, removal of waste, a soft strip, fire safety improvements, access improvements and lighting.	Delivery	23/04/24	G	G	G
I	<a href="#">Frontierland</a>	Community consultation completed and reported to the Project Board. Procurement route now selected by Project Board. Consultation results published. Development and procurement brief being produced. Commissioned specialist legal advice and support for the procurement process.	Delivery	23/04/24	G	G	G
I	<a href="#">Heysham Gateway</a>	Consultants WSP have been finalising the masterplan for the site as well as outlining several delivery strategies based upon both city council and county council’s land interests and the viability of bringing a complex site forward to delivery stage. A consolidation of all the reports and work is being prepared in order to submit to Capital Assurance Group update as well as a review of the steps / progress made to date in relation to the potential submission of Pre-Planning application and next steps.	Detailed Design	23/04/24	G	G	G
I	<a href="#">Canal Quarter - Coopers Field</a>	Some delays to programme seen, following feedback from Places Matter, subsequently reviewed design criteria and design frozen whilst team assess viability on different options. Approval granted to bring forward demolition of former Macari’s which commenced just before year end – this has supported capitalisation of appropriate funds from Brown Field Land Release Fund.	Detailed Design	26/04/24	A	A	G
I	Eden Project Morecambe	Grant Funding Agreements and MOUs are being worked through by DLUHC, City and Eden. Full Business Case was requested by DLUHC and to be submitted by end of Q1 (postscript submitted 19/04/24). Aim is to have all contracts in place by end of Q1 early Q2. 11 x workstreams now stood up focusing on wider outcomes.	Feasibility	23/04/24	X	X	X
I S	<a href="#">Lune Flood Protection, Caton Road</a>	Moving to design and delivery with initial onsite surveys and investigations being undertaken. Updated project plan has been produced and gateways identified to enable outline design to be produced and ensure that project is still achievable with budget.	Feasibility	22/04/24	G	G	G
I	Williamson Park (Café and Play Development)	This project is currently on hold.	On hold	N/A	H	H	H

### A Sustainable District (Environmental)

Priority	Project Name	Update	Stage	Updated	Status		
					Plan	Cost	Scope
S	Burrow Beck Solar Farm (part of Carbon Neutral Programme)	The business case is being reviewed by the council's financial consultants and the final report is expected imminently. A planning application for the project has been submitted and is live on the council's planning portal. Funding for the project has been allocated, but in the council's Development Pool. This means a capital provision has been made, but approval to deliver the project / allocate funds has not yet been obtained. Should finance be satisfied with the final report, the project will need to go to Capital Assurance Group (CAG). If CAG are happy with the project, approval to move funds from the Development Pool into the capital programme will need to be sought by Cabinet. Should cabinet approve the scheme & planning permission be obtained, the first phases of work would be to procure detailed designs and develop a Landscape and Biodiversity Uplift Management Plan in 24/25. Once completed, the second phase would be the procurement and appointment of an EPC contractor to deliver the project in 25/26 and work with the council to discharge any planning conditions.	Feasibility	25/03/24	X	X	X
	Public Sector Decarbonisation Scheme Phase 3c (part of Carbon Neutral Programme)	The Council has successfully been awarded £1.9million of external funding from the Public Sector Decarbonisation Scheme phase 3c. Following this the project team have been preparing ITT documents for technical services for the first two work packages for the project, the tender is due to go out in April 2024.	Feasibility	23/04/24	X	X	X
S	Roof Mounted Solar Array – Gateway, White Lund (part of Carbon Neutral Programme)	This project is currently on hold.	On hold	N/A	H	H	H

### Healthy & Happy Communities (Social)

Priority	Project Name	Update	Stage	Updated	Status			
					Plan	Cost	Scope	
H	R	<a href="#">Mellishaw Park</a> (part of Homes Programme)	Progress continues, due to delays with Electricity North West resident return date now scheduled for w/c 7th June.	Delivery	26/04/24	A	A	G
S	H	<a href="#">My Mainway</a> (part of Homes Programme)	Progress continues. Work has been undertaken to finalise the planning application for the school site – this will be submitted by end of April. Demolition of school mostly completed throughout the quarter. Information for Link submitted to Treasury. Cabinet approved Bridge House being decanted. Costs have increased due to the requirement for continued external project management support and prolongation resulting from changing from a hybrid to a full planning application to achieve overall best value and the align with the LPAs recommendations.	Detailed Design	30/04/24	G	R	G
S	H	Extra Care Scheme (part of Homes Programme)	This project is currently on hold.	On hold	N/A	H	H	H
	H	LATCo - Housing Companies (part of Funding the Future)	Morehomes for the Bay incorporated and Business Plan approved. Options for schemes being considered but none currently in progress.	On hold	N/A	H	H	H

### A Co-operative, Kind and Responsible Council (Governance)

Priority	Project Name	Update	Stage	Updated	Status				
					Plan	Cost	Scope		
		R	<a href="#">Outcomes Based Resourcing (OBR)</a>	The projects which make up the Fit for the Future phase of the OBR project have been identified, partially scoped and prioritised. Members have been assigned to monitor groups of sub-projects. Some delays have been encountered due to staff capacity and conflicting priorities.	Delivery	19/04/24	A	G	A
I	H	R	<a href="#">UK Shared Prosperity Fund (UKSPF)</a>	The UK Shared Prosperity Fund Programme is moving into the 3rd and final year after 2 successful years of delivery. The final cohort of projects will be confirmed in the 1st quarter of the financial year 24/25. All projects funded via UKSPF are delivering and reporting a diversity of outputs that will benefit the region and fulfil the council's investment plan for the programme. The Rural England Prosperity Fund is moving into the 2nd and final year for delivery. A new cohort of projects are scheduled in the financial year 24-25. All projects funded under REPF are delivering outcomes and the programme is being successfully managed and monitored.	Delivery	04/04/24	G	A	G
		R	<a href="#">High-Capacity Fibre Cable Network Provision</a> (part of Digital Programme)	We have identified the majority of routes now and we are putting in requests to Lancashire County Council to undertake works to facilitate the installation and repair of ducts. Sub-contractors are continuing to install the backbone infrastructure as we get approval to do the work from the County Council. We are continuing to experience delays working with the "Streetworks Department" part of the "Highway Regulation Team" at Lancashire County Council. We are working with them to try and reduce the delays in issuing permits and the associated time that needs to be built in (to the permit request) to allow for the time for the permits to be issued before the work can begin. Conversations are still ongoing with other local organisations to see where we can work together.	Detailed Design	23/04/24	G	G	G
S		R	<a href="#">White Lund Depot</a>	First report following decision in 2023 to approve funding for demolishing and reprovisioning office / welfare facilities at White Lund Depot as part of initial masterplan phase. Challenges have been encountered around small section of canteen sitting within the flood zone, therefore delays to planning application have resulted whilst alternative location considered, this will be resolved through Q1. Wernick have been appointed as primary contractor and are working positively with the team to progress plans.	Delivery	26/04/24	A	A	G

		R	5G Strategy (part of Digital Programme)	This project is currently on hold.	On hold	N/A	H	H	H
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